



25 October 2017

Rt. Hon. Jacinda Adern
Prime Minister
Parliament Buildings
Wellington

Dear Prime Minister,

Congratulations to you and your colleagues on forming the next Government of New Zealand. I look forward to working with you to ensure the Public Service and the State Services support you to implement your policies and achieve your objectives over the next term of Government.

To assist you I have prepared a short briefing – **The Spirit of Service: Briefing to the Incoming Government**. It outlines what the Public Service's leaders consider it will take for the Public Service to operate more effectively and make a bigger difference for New Zealand and New Zealanders. It describes the reforms we have been leading in the Public Service to get better outcomes and improved services, and what it will take to finish the job. It also covers issues to do with trust and confidence and the integrity of the Public Service. This briefing has the collective support of the Public Service chief executives.

I am available to discuss any aspect of the State Services or your priorities for the Public Service at any time. Your office has my contact details.

Once again, congratulations on the formation of your Government. I very much look forward to working with you and your staff.

Yours sincerely,


Peter Hughes
State Services Commissioner
Head of State Services